## 1<sup>st</sup> QUARTER 2025

## VERY STRONG PERFORMANCE OF THE OPERATING DIVISIONS

REVENUES



Operating Divisions: +6.1%

**OPERATING EXPENSES** 



**OPERATING INCOME** 

**BN** +0.3% EL

Operating Divisions: +6.7%

NET INCOME, GROUP SHARE

€ J

📄 VS. 1Q24



1 High level of exceptional items in 1Q24.

## **REVENUES OF THE OPERATING DIVISIONS**

**CORPORATE & INSTITUTIONAL BANKING** 



COMMERCIAL, PERSONAL **BANKING & SERVICES<sup>2</sup>** 



**INVESTMENT & PROTECTION SERVICES** 



VS. 1Q24

Including 2/3 of Private Banking.

## SUMMARY



**PERFORMANCE OF OPERATING DIVISIONS** 





**CONTROLLED COST OF RISK** (33 BPS)





**VERY SOLID FINANCIAL STRUCTURE** (CET1: 12.4%)



**STRONG GROWTH LEVERS ALREADY IN PLACE** FOR 2026 AND BEYOND



**NET TANGIBLE BOOK VALUE PER SHARE:** €95.8 (+5.6% VS. 1Q24)





The bank for a changing world