Transcript of the 2026 General Shareholders Meeting Film

Chapter 1: "BNP PARIBAS, a European leader with a global reach"

"In a demanding and fast-changing environment, BNP Paribas relies on a diversified and integrated model, and on the skills and commitment of its more than 180,000 employees in the 64 countries and territories where the Group is established. A European leader in banking and financial services, the Group stands out for its key role in financing the economy and the energy, environmental and technological transitions underway."

Chapter 2: "2025: strengthening our model to prepare for the future"

"In 2025, BNP Paribas continued to strengthen its capabilities to support clients through all economic cycles. We support the emergence of European payment solutions with the deployment of Wero and we participate in industry initiatives related to digital assets such as stablecoin. We are supporting developments in the defence sector and anticipating the future needs of our clients in this area. At the same time, we are putting in place new growth drivers. In particular, the acquisition of AXA IM, which makes BNP Paribas the third-largest asset manager in Europe. These initiatives, both in Europe and internationally, strengthen our leadership in asset management, private banking, long-term vehicle leasing, and support long-term growth drivers."

Chapter 3: "BNP Paribas, a clear and ambitious trajectory for tomorrow"

"The BNP Paribas Group is following a clear and ambitious trajectory for the future. This ambition is supported by significant investments in technology to better meet our clients' expectations, enhance infrastructure resilience, and increase efficiency. Deployed at scale, artificial intelligence brings together more than 800 specialists and builds on cutting-edge partnerships, notably with Mistral AI. As the bank for a changing world, we continue to support our clients and partners in every dimension of their projects, particularly in the field of the energy transition. Thanks to our diversified and integrated model, we aim for steady growth in shareholder returns with a 60% payout ratio. With robust fundamentals, financial strength and excellent performance, BNP Paribas is entering a new cycle of growth. Our

2027–2030 strategic plan will enable us to build an even more efficient and value-creating Group for all stakeholders."

"BNP PARIBAS, the bank for a changing world"